

● MINING CAPABILITY

Delivering complex mining solutions



● WHAT WE DO

Our high-calibre technical expertise and operational agility enables us to execute complex projects especially in remote or challenging regions.



Contents

Capital at a Glance	4	Industry Leading Safety Performance	14
Why Partner With Us?	6	Safety Achievements	15
Highly Experienced Mining Team	7	Global Operations	16
Our Mining Services	8	Investing in our People	18
– Technical Services	8	Investing in Local Communities	20
– Load & Haul	9	Environmentally Sustainable Operations	21
– Engineered Earthworks / Civils & Infrastructure	10	Certifications	21
– Crush & Screen	11	Sukari 120MT Waste Mining Contract	22
– Fleet Maintenance	11		
– Drill & Blast	14		
– Grade Control Resource Definition	15		

We deliver safe, efficient mining services that contribute to the mine's optimal operational capability

Our clients rely on our high-calibre technical expertise to design and deliver solutions that optimise costs and operational efficiencies.

We are skilled at building local capability, embedding the systems, skills, and operational discipline required for long term, high value performance.

“

Our mining division has successfully delivered projects for multiple Tier 1 mining companies. ”

20+ years

of Capital Group history,
established in 2004

21 countries

Capital Group has operations
across 5 continents

LSE:CAPD

main market, listed 2010

185+

fleet

85%+

mechanical availability

3,200+

employees

Certified

ISO Certifications for
SA8000, ISO26000, ISO45001,
ISO9001, ISO17025

71

average training hours
per employee

91.2%

employee retention rate

94.3%

national employees

Clients



BARRICK



Why Partner With Us?



Consistent, systematic delivery through skilled operators, modern reliable equipment, and above all, our safety focus delivers your plan efficiently. ”

We are a proven partner in bringing a strong safety performance to your projects

Our technical expertise delivers advanced assessment and modelling to optimize operations

We'll efficiently progress your projects

We'll build career paths for the local community workforce

Our diverse fleet can be tailored for your project's specific needs

We'll support your sustainability goals

We listen, investigate thoroughly and provide optimized solutions

We use a range of cutting-edge technologies to support efficient and safe delivery

Highly Experienced Mining Team

We have a dedicated mining team bringing extensive experience across commodities, having worked in both open pit and underground operations globally across key mining regions.



JODIE NORTH GENERAL MANAGER – MENA

- 20+ years' experience
- OEM Product Support and contracting experience in underground and surface operations, in both hard rock and soft rock mining
- Experience across Africa, Papua New Guinea, Australia.



JONATHAN MURRAY GROUP MANAGER – MINING

- Mine development and technical services specialist with experience both in greenfields developments, brownfields mine recovery and expansion projects
- Owner miner and contracting background in both operational and operational management roles
- Experience across Australia, West Africa, Southern Africa, Middle East and Pakistan.



STUART THOMSON CHIEF DEVELOPMENT OFFICER

- 30+ years' mining experience
- Global mining and marketing professional in roles ranging from offsider to board director
- Commodity experience including underground base metals and open cut gold, coal and iron ore
- Experience across Australia, Asia, Africa, America and Canada.



SHANE HARDY PROJECT MANAGER – SUKARI

- 25+ years' experience
- Operational improvement specialist delivering operational efficiency and profitability improvements while driving and maintaining a strong safety culture
- Commodity experience including gold, diamonds, uranium, chromium, vanadium, coal, iron ore and cement
- Experience across Asia and Africa (Southern/ West/East/North),



MARK GABBEDY PROJECT MANAGER – REKO DIQ

- 30+ years experience
- Project development specialist with a focus on engagement, training and development of local talent from Day 1 through to steady state operations while developing a strong safety and team culture
- Commodity experience including gold, tantalum, iron ore, limestone and coal
- Experience across Africa, Australia, Asia and Europe.



TONY WOOLFE GENERAL MANAGER – ASSETS, MAINTENANCE AND SUPPLY CHAIN

- 30+ years' mining experience in maintenance and business development leadership roles
- Commodity experience across surface open cut and underground gold, iron ore and copper
- Experience across Australia, Asia Pacific, USA and Africa.



MOHAMED HISHAM FIELD MAINTENANCE MANAGER

- 20+ years' industry experience in heavy equipment maintenance
- Broad based practical skill set with hands on experience maintaining large mining and drilling fleets
- Experience across Africa, Saudi Arabia and Pakistan.

Technical Services

- ALLIED GOLD CORPORATION, BONIKRO GOLD MINE, COTE D'IVOIRE
- ANGLOGOLD ASHANTI*, SUKARI GOLD MINE, EGYPT
- FORTESCUE, BELINGA IRON ORE MINE, GABON
- BARRICK MINING CORPORATION, REKO DIQ COPPER MINE, PAKISTAN
- ANGLOGOLD ASHANTI, SUKARI GOLD MINE, EGYPT



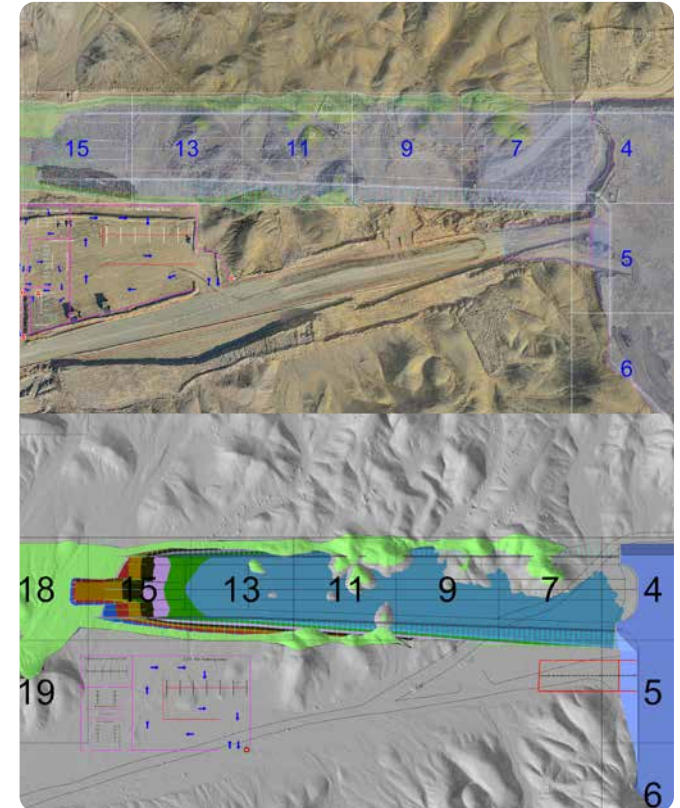
Our geo-technicians, geologists, engineers and mine planners can support your technical teams, act as independent technical advisors or deliver end-to-end planning and engineering services.”

Our in house technical services team provide expert project assessment mine planning and engineering to optimise your asset value.

Our team apply their site-based experience to deliver cost-effective tailored services at all stages from exploration, feasibility, DFS and production.

- Resource modelling - geological interpretation, grade estimation and resource classification
- Block modelling - spatial data integration, grade control and economic block design
- Pit and dump modelling - pit design, pushback sequencing and dump stability analysis
- Ongoing operational and geotechnical management - fleet performance monitoring, pit slope monitoring and proactive slope management
- Mine planning and engineering – optimised designs, schedules and cost models that maximise value and support safe, efficient execution

All our technical experts are based on site, reducing risks of remote management. This also ensures they have extensive project knowledge and provide informed advice and solutions as your project progresses.



**Previously owned by Centamin*

Load & Haul

- ALLIED GOLD CORPORATION,
BONIKRO GOLD MINE,
COTE D'IVOIRE
- ANGLOGOLD ASHANTI*,
SUKARI GOLD MINE, EGYPT
- FORTESCUE, BELINGA IRON ORE
MINE, GABON
- BARRICK MINING CORPORATION,
REKO DIQ COPPER MINE,
PAKISTAN
- ANGLOGOLD ASHANTI,
SUKARI GOLD MINE, EGYPT

Our load and haul services ensure cost-effective material movement.

Our fleet of heavy rigid and articulated units is selected to match your project terrain, maximising productivity and payload, while minimising cycle time.

By pairing the right equipment with live performance analytics, we reduce idle time, maintain consistent feed rates and keep production schedules on track.

Our experienced operational teams undergo continuous structured training to ensure a safe and efficient service. Senior management expertise guides optimisation and planning to deliver a cost-effective service.



Engineered Earthworks / Civils & Infrastructure

- BARRICK MINING CORPORATION,
REKO DIQ COPPER MINE, PAKISTAN
- FORTESCUE, BELINGA IRON ORE MINE,
GABON

We deliver fully engineered earthworks and civil construction services including large-scale bulk earthworks, site preparation and civil earthworks, tailings storage facility construction and final trim for mining projects.

Our team combines experienced civil, structural and geotechnical specialists to ensure every project is safe, compliant and designed for long term performance to optimise your operations.



Crush & Screen

● FORTESCUE, BELINGA IRON ORE MINE, GABON

We deliver crushing and screening services that maximise throughput, product quality and plant availability for mining operations.

Our experienced operators run high performance mobile units producing consistent, specification compliant product.

With flexible operating models, robust environmental controls and a focus on predictable, high volume performance, we provide reliable, cost efficient crushing and screening solutions that keep your operation moving.



Fleet Maintenance

Our maintenance teams deliver high availability through proactive preventative maintenance and continuous asset optimisation.

On site workshops stocked with extensive spare parts inventories and specialist tooling allow our teams to complete the majority of scheduled work and emergency repairs without delay, reducing unplanned downtime and keeping production on schedule.

Our structured preventive maintenance program delivers high availability; and if required, our experienced maintenance teams restore equipment quickly, achieving industry leading mean time to repair.

Drill & Blast

- ANGLOGOLD ASHANTI*, SUKARI GOLD MINE, EGYPT
- ANGLOGOLD ASHANTI, GEITA GOLD MINE, TANZANIA
- BARRICK MINING CORPORATION, NORTH MARA GOLD MINE, TANZANIA
- ALLIED GOLD CORPORATION, AGBAOU MINE, COTE D'IVOIRE
- ALLIED GOLD CORPORATION, BONIKRO GOLD MINE, COTE D'IVOIRE
- BARRICK MINING CORPORATION, REKO DIQ COPPER MINE, PAKISTAN

An effective blast starts with precision drilling. Our crews are trained extensively on-bench on collaring, hole conditioning, depth control and location, which combined with our automated blast hole rigs ensures they get the hole right first time, every time.

Our high-tech rigs are guided by HPGPS ensuring accurate and effective blast results. The Measure While Drilling (MWD) data provided in real time enhances accuracy, productivity and sequencing, as well as delivering rock property insights that improve blast safety and results.

Integrated drill and blast and load and haul operations ensures effective management of broken stocks on the ground, streamlined mine to mill operations and a stable, consistent mill feed to keep mine schedules on track.

**Previously owned by Centamin*

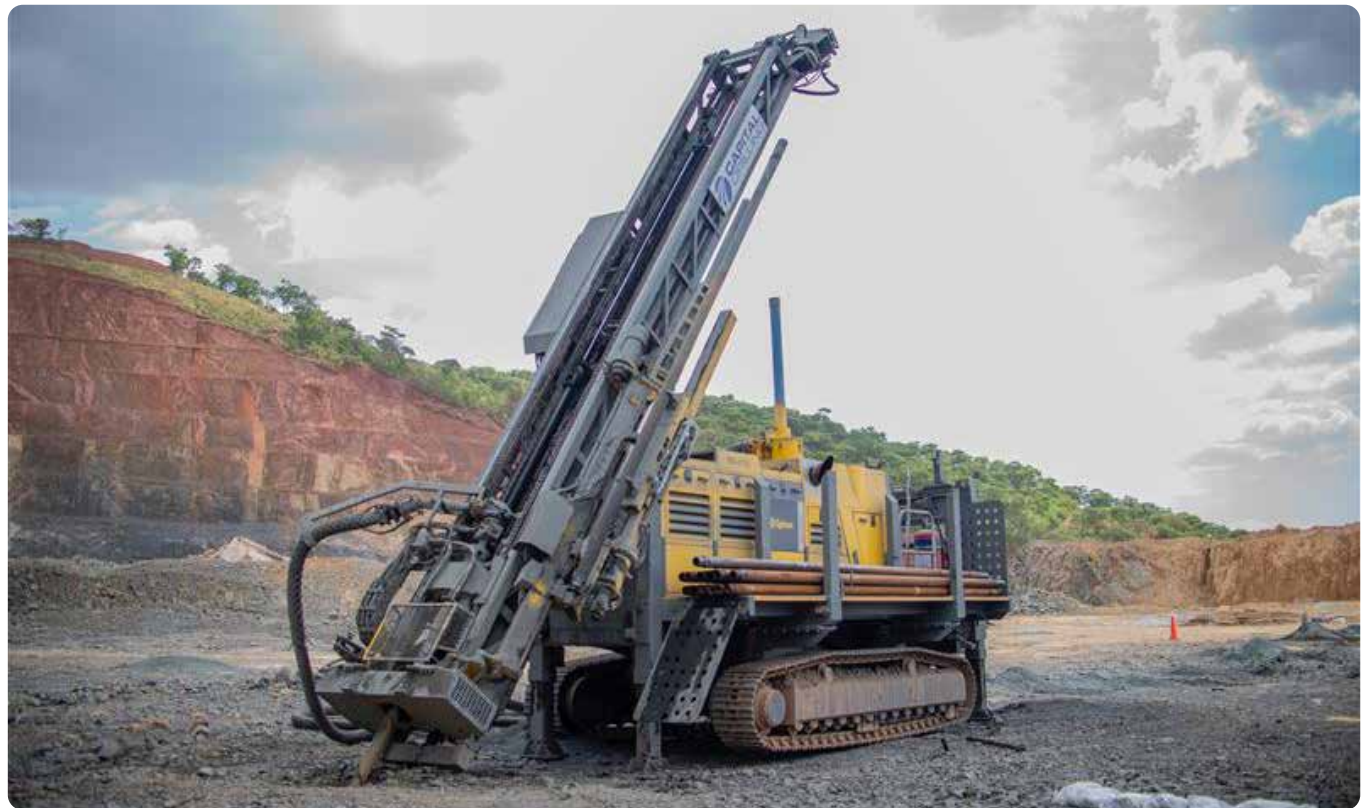


Grade Control Resource Definition

- ANGLOGOLD ASHANTI*,
SUKARI GOLD MINE, EGYPT
- ANGLOGOLD ASHANTI,
GEITA GOLD MINE, TANZANIA
- BARRICK MINING CORPORATION,
NORTH MARA GOLD MINE, TANZANIA
- ALLIED GOLD CORPORATION,
SADIOLA GOLD MINE, MALI
- ALLIED GOLD CORPORATION,
AGBAOU MINE, COTE D'IVOIRE
- PERSEUS MINING, SISSINGUE GOLD
MINE, COTE D'IVOIRE
- KINROSS, TASIAST GOLD MINE,
MAURITANIA
- ALLIED GOLD CORPORATION,
BONIKRO GOLD MINE, COTE D'IVOIRE
- BARRICK MINING CORPORATION,
REKO DIQ COPPER MINE, PAKISTAN
- BARRICK MINING CORPORATION,
LUMWANA GOLD MINE, ZAMBIA
- B2GOLD CORP, FEKOLA GOLD MINE,
MALI
- BARRICK MINING CORPORATION /
NEWMONT, NEVADA GOLD MINES, USA

Our crews ensure accurate holes and clean grade control samples ensuring accurate data for critical mine planning decisions.

We recognise that clients require various splitting techniques and offer rotating, fixed cone, standalone riffle, and rig-mounted riffle splitters to ensure uncontaminated sample results for ore reserve mapping and grade definition.



Industry Leading Safety Performance

We take our responsibility to protect our people extremely seriously. Our strong safety record reflects our uncompromising commitment to keeping employees, contractors and others where we work safe.

Safety at Capital is integral to everything we do. Our leaders have a visible presence on site, re-enforcing our safety culture, ensuring our crews understand they are empowered to question assumptions and ways of work, and speak up if they feel or see an unsafe situation.

Through our culture of safety vigilance, accountability and continuous monitoring and improvement, we reduce safety risk across our operations.

Our Health, Safety, and Environment (HSE) management system is ISO 45001 and ISO 9001 compliant.



● CASE STUDY

Practical Safety Initiative

As operations at the Reko Diq project in Pakistan ramp up, the number of new contractors with limited experience working around large-scale mining equipment, also increased.

Our team, together with our client, organised a hands-on safety demonstration to highlight the challenges of visibility around heavy machinery.

A Cat 785 dump truck was parked in an open area, marking zones of limited and zero visibility. Vehicles were placed around the truck so participants could see first-hand how easily people and equipment fall into blind spots. Contractors seated in the operator's cabin gained a real-world perspective on the size of the hidden zones and reported a deeper appreciation for traffic management and operational safety procedures.

This practical and engaging initiative significantly enhanced the appreciation and awareness of safety around heavy mining equipment for all contractors working on the site.

Safety Achievements

By combining disciplined safety practices with a genuine commitment to our people, we achieve consistently high safety standards and an industry-leading performance.

FY 2025 LTI Achievements

1.20

FY 2025 Group TRIFR

16 sites

achieving 1 year LTI free or more

7 sites

achieving 3 year LTI free or more

1 site

achieving 18 years LTI free



● CASE STUDY

Customised safety reporting app

Our in-house team developed a tailored safety application that meets our specific safety workflows and operational requirements. It enables employees to complete a range of safety reports directly on the app, improving accuracy, speed, analytics and reporting of safety data.

The app captures the following reporting:

- Pre-start inspections
- SPOT Planned task observations
- Take 5 reports
- Hazard / Near Miss reports

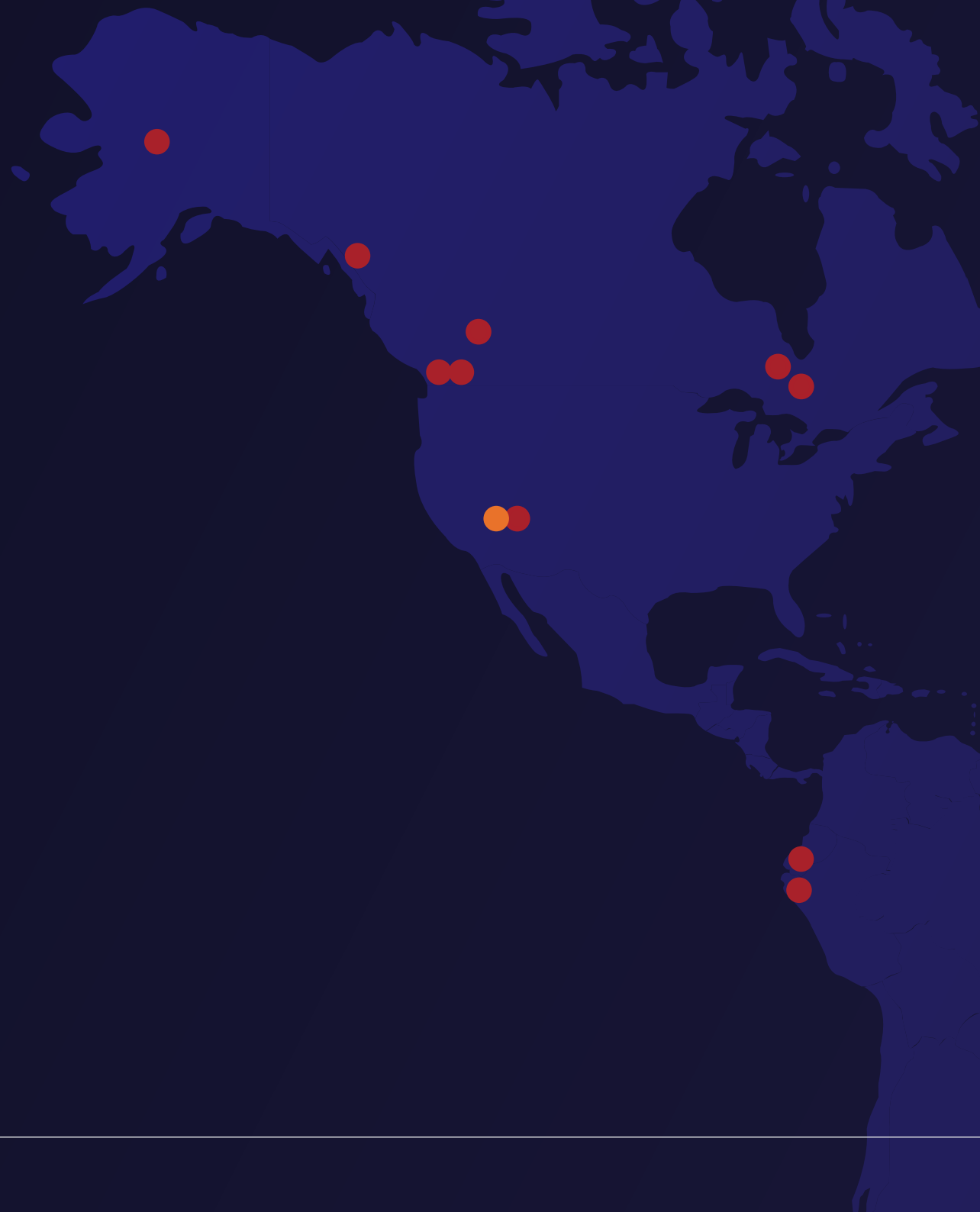
Global Operations

The Capital Group has operations in key mining regions globally with well-established facilities to support our clients and their projects.

Legend

Capital Major Contracts

- Gold
- Copper
- Iron Ore
- MSALABS Laboratories



SUKARI GOLD MINE

Client Centamin / AngloGold Ashanti
Term 2021 – 2024
Services 120Mt Waste Mining Load & Haul, Blast Hole Drilling

REKO DIQ COPPER PROJECT

Client Barrick
Term 2025 – 2027
Services Early Works Civils, Tailings Storage Facility, Exploration and Geotechnical Drilling (RC/DD), Borehole Drilling

BONIKRO GOLD MINE

Client Allied Gold Corp
Term 2019 - 2024
Services Load & Haul, Drill and Blast, Grade Control, Dewatering

BELINGA IRON ORE

Client Fortescue
Term 2023 – 2024
Services Load & Haul, Crushing & Screening, Civils, Exploration Drilling (RC/DD)

Investing in our People

We prioritise local employment, treating employees fairly and creating meaningful career opportunities where they can develop and thrive. In supporting our employee's skills development, we are also ensuring a competent, professional service for our clients.

Employee Training

We have a long track record of hiring from the local community and investing heavily in professional development, technical training, and long term career pathways. Many of our supervisors, managers, and project leaders began their careers with us and have grown into key leadership roles, bringing deep operational knowledge and continuity to every project.

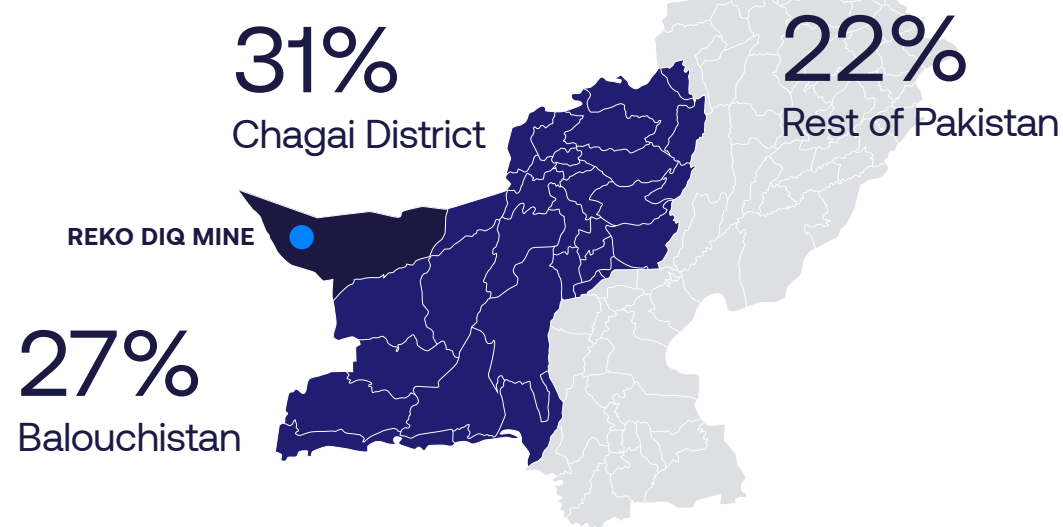
Our ongoing training actively identifies areas to develop or provide new skills and we initiate training modules combining site-based practical training together with theoretical and competency-based assessments.

Our wide range of programmes is accessible to all employees and covers operational and mandatory training, HSSE, mechanical and leadership training.



Prioritising Local Employment

At our Reko Diq mining operations in Pakistan, 80% of our employees are nationals, with 31% coming from the local Chagai District and immediate surrounding areas.



Growing Workforce Diversity

We are focused on creating a diverse and inclusive workforce. We encourage women to join our company across all roles and look for opportunities to increase the participation of women in our workforce. In 2025, we had a 52% increase in the number of women across the business, representing 11% of our workforce.

● CASE STUDY

Improving Diversity

Nisha Ahmed joined our Reko Diq operations in December 2023 as HR and Admin Coordinator. Nisha has been instrumental in shaping processes and systems during both the exploration drilling phase and the mining setup. Nisha was the only female working on site in 2023 when she joined and has paved the way for many more women to join this project.



● CASE STUDY

Creating Opportunities To Attain Recognised Qualifications

In 2021, invested in International Apprenticeship and Competency Academy (IACA) in Tanzania to provide technical trades training and qualifications.

IACA offers apprenticeship programs and accreditation for Levels 1-3 Technical Trades qualifications.

Courses will be accredited by the Engineering, Construction, Industry Training Board (ECITB) UK under its partnership with Safety Works.

For the first time in Africa, graduates can attain an internationally recognised trade skill and international standard competency levels, allowing them to participate in significantly broader employment opportunities, both locally and globally.

“

This partnership will not only provide Capital's employee's with internationally recognised qualifications, it also provides long-term sustainable support to the broader community and industry.

”

Investing in Local Communities

We embrace our role in the communities where we work and recognize the impact our operations can have on local society.

We strive to develop strong relationships with these communities and build sustainable value in local regions by providing a range of support to residents, sporting organisations and charities.



● CASE STUDY

Contributing to Local Business Growth

We started working with Al-Batal Laundromat in 2011, a small laundry with two washing machines, hiring one employee. Since doing business with Capital, it has expanded to a second shop with six washing machines, one dryer and three more employees from Marsa Alam town. Income has also increased by over 100%, allowing for reinvestment in the business.



● CASE STUDY

Empowering Children Through Sensory Therapy

We supported the establishment of a Sensory Integration Room at the Pathology Centre in Marsa Alam, Egypt, who provide specialized care for children with sensory and developmental challenges.

The room is the first of its kind in Marsa Alam and offers a safe, structured, and therapeutic environment designed to enhance development, concentration, coordination, and daily functioning. It will directly benefit over 100 children from Marsa Alam and surrounding villages.

During construction, we also used 100% locally sourced materials and engaged 10 local contractors.

Environmentally Sustainable Operations

We are committed to delivering the highest standards of environmental management across all our operations.

Our approach is underpinned by the Company's Environment Policy and ISO 14001:2015 certified Environmental Management System, which sets out our commitment to environmental stewardship.

We are early adopters of new technologies, recognising the significant opportunities that sustainability-related innovation presents in delivering social and environmental benefits as well as creating efficiencies, driving business value and ultimately strengthening our competitive advantage.

Our eMining Programme seeks to identify ways to reduce some of our most substantial emissions across our fleet.

Through our Capital Innovation division, we are continually evaluating new equipment, technologies and methods to improve of our environmental performance and have introduced a number of initiatives through this process.



Battery electric blast hole rigs

As part of our commitment to providing a premium service to our customers as well as to reduce emissions, we have partnered with EPIROC to field test the innovative SmartROC D65, a battery-electric surface drill rig for the mining and construction industry, at Sukari in Egypt (where we have a broad fleet of Epiroc drill rigs).



Certifications

A focus on continual improvement has earned our Management and Operational systems accreditation in the following international standards

- **ISO, SA 8000: 2014 & ISO 26000:**
2010 Guidelines - Social Responsibility & Compliance Initiative Management System
- **ISO 14001/2015**
Environment Management System standard
- **ISO 45001/ 2018**
Occupational Health & Safety Management System standard
- **ISO 9001/2015**
Quality Management System standard
- **ISO 17025**
Testing and Calibration Laboratories

120MT Waste Mining Contract

Award of 120MT open-pit, waste mining contract to perform load, haul and associated services as part of the Eastern Wall waste cut-back at the Sukari Gold Mine, Egypt.

Project Overview

Client	AngloGold Ashanti (formerly Centamin)
Term	2020 - 2024
Services	Load & Haul, Drill & Blast
Commodity	Gold
Mining Fleet	17 Trucks, 4 Excavators, 5 Dozers, 2 Graders, 3 Water Trucks
Drill Rig Fleet	31 Rigs, including 22 Blast Hole Rigs

“

We achieved full run rates 3 months ahead of schedule and consistently exceeded annual production targets by 10–45%, completing the contract 7 months early.”



● ACHIEVEMENTS

2 Months

Completed first load from initial contract announcement

\$7M Savings

Contract delivered 7 months early delivering savings over contract budget

Asset commissioning

Completed ahead of schedule

3 Months Ahead

Sustained run rates of >1 M BCM/month achieved ahead of target

10-45%

Consistently exceeded contract production targets

\$4.5M Savings

Delivered through optimisation of the dumping plan reducing distance from 3.5km to 2.9km

91-94%

Average dump truck average annual availability through proactive preventive maintenance and on-site workshop capability

Blasting improvements

Delivered increased asset utilisation and productivity

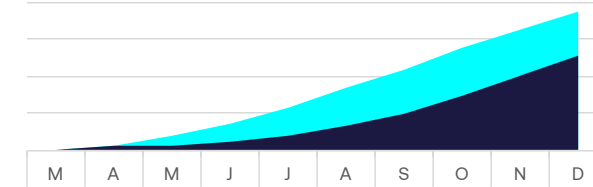
4.5M BCM's

Award of additional 4-month contract as a result of early completion

Consistently exceeded targets

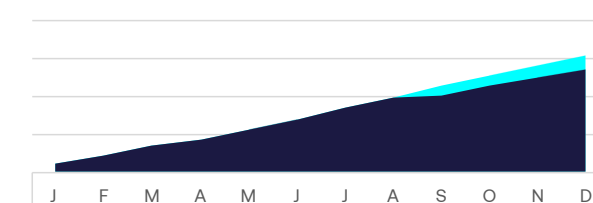
Year 1: +45% to target

■ Actual ■ Budget



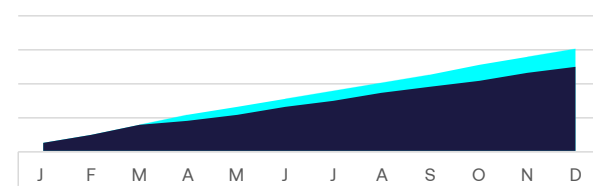
Year 2: +14% to target

■ Actual ■ Budget



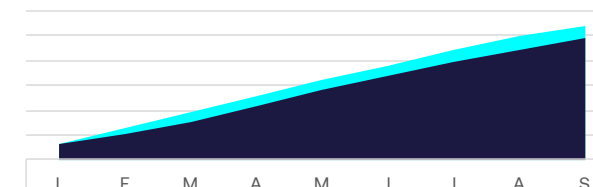
Year 3: 23% to target

■ Actual ■ Budget



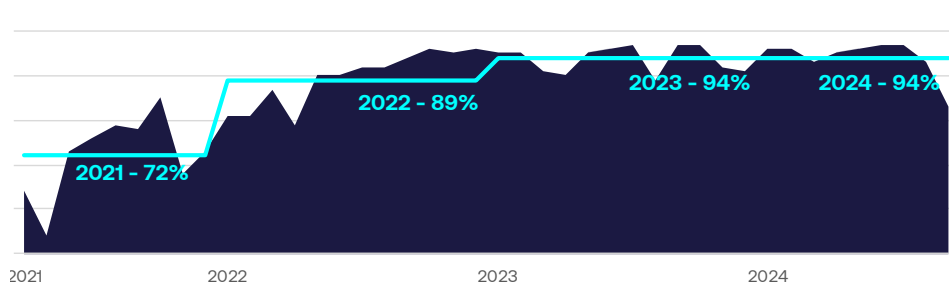
Year 4: +10% to target

■ Actual ■ Budget



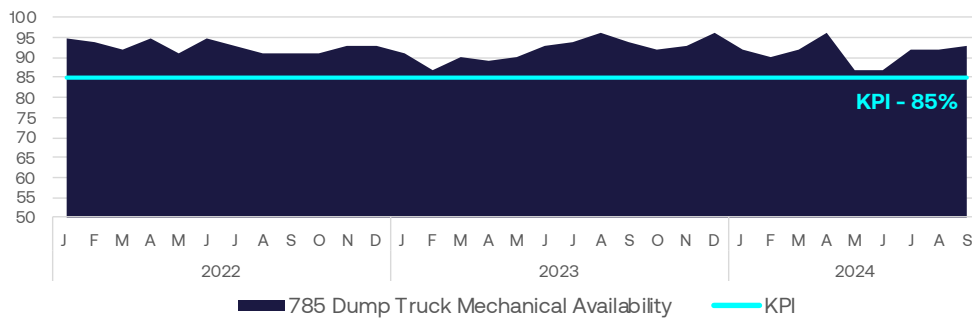
Productivity enhanced through blasting efficiency

Excavator Utilisation Improvements



Reliable, consistently high availability

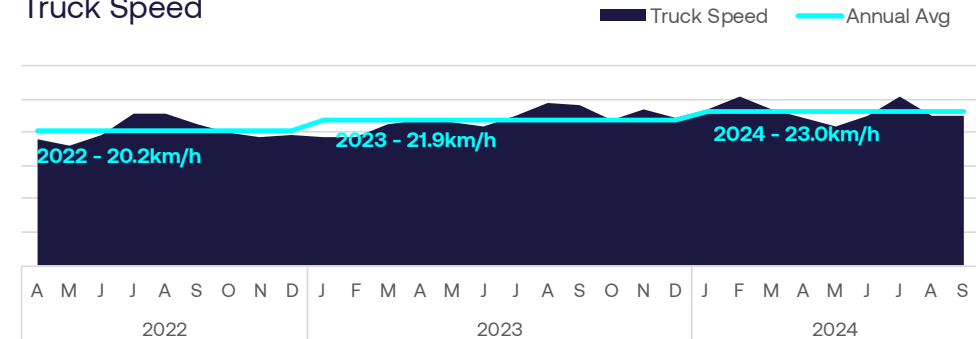
785 Dump Truck Mechanical Availability



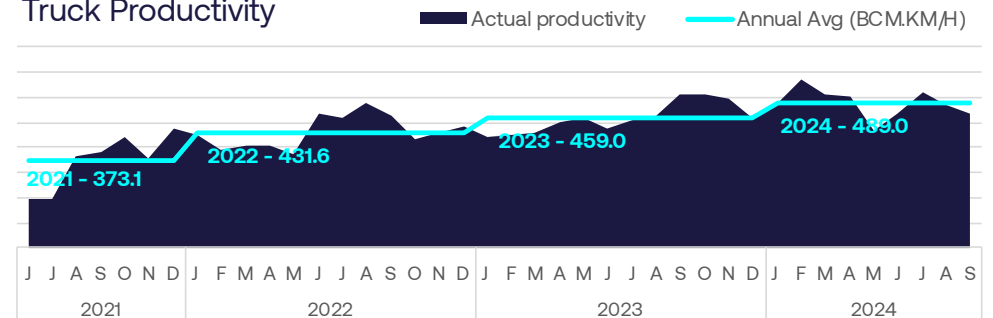
“ Our on-site mine planners, geologists and engineers actively optimise pit design, haul roads and dump sequencing during operations. Our dump plan optimisation reduced haul distance from 3.5 km to 2.9 km, saving ~US\$4.5 M. ”

Significant savings through redesign of haul roads, dump plans and footprint

Truck Speed



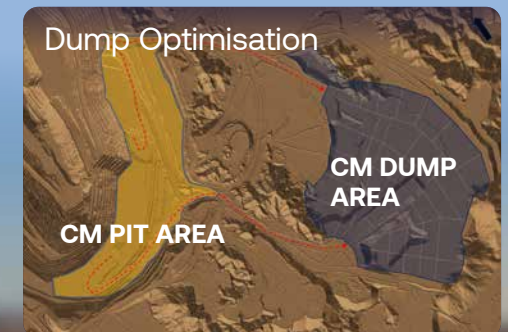
Truck Productivity



New Tyre Life Record



Dump Optimisation





Get in touch

CAPITAL LIMITED

Ground Floor
10/11 Park Place
London SW1A 1LP
United Kingdom

 capdrill.com

 info@capdrill.com