

● CAPABILITY

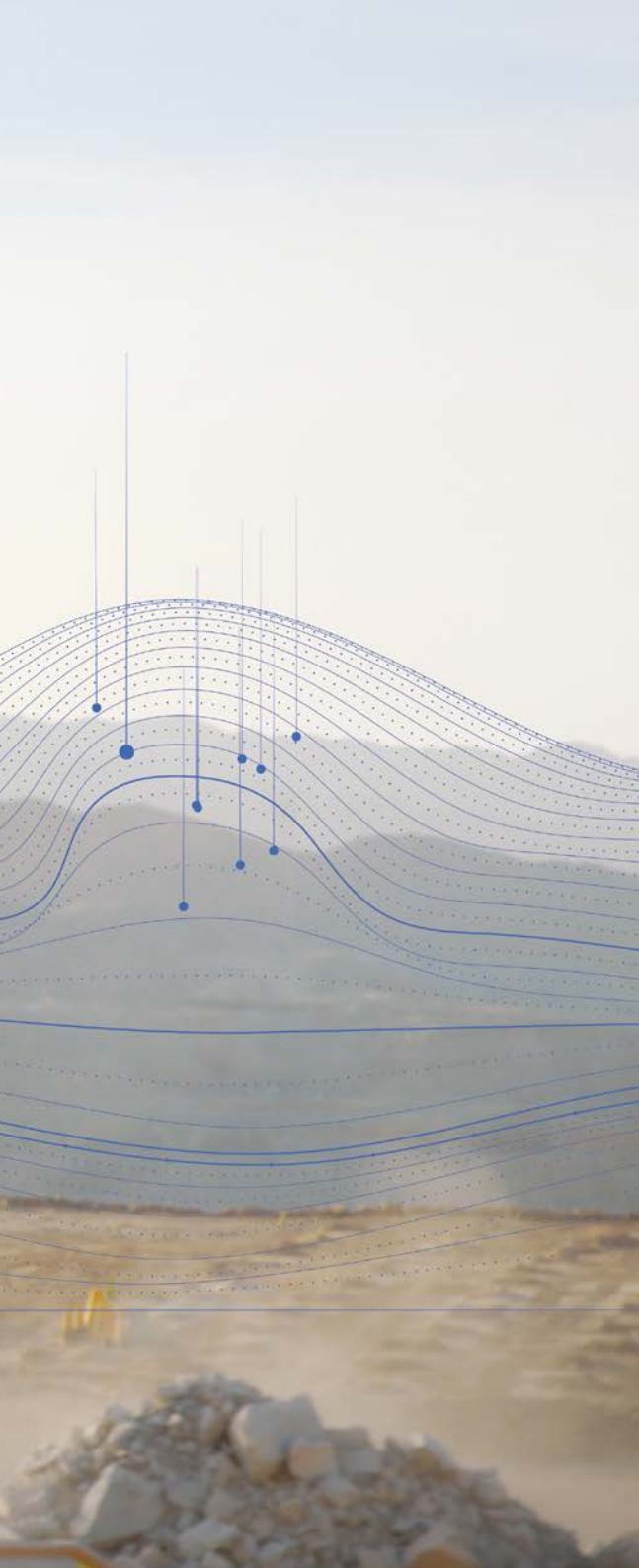
Leading Service Provider for the Global Exploration & Mining Industry



● WHAT WE DO

We provide full-service mining, drilling, maintenance and geochemical analysis solutions to customers within the global minerals industry.





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We have proudly built a reputation for best-in-class execution, driven by a focus on premium equipment, experienced, capable people supported with ongoing training and development, and excellent operational standards and safety performance.

20+ years

of Capital Group history,
established in 2004

20+ countries

Capital Group has operations
across **5** continents

LSE:CAPD

main market, listed 2010

185+

fleet

130+

drilling fleet

55+

heavy mining fleet

85%+

mechanical availability

3,200+

employees

High quality contract mix

of large-scale mines and
world class projects with
commodity exposure
across Gold, Copper and
Iron Ore

Clients



BARRICK



Why Partner With Us?



Consistent, systematic delivery through skilled operators, modern reliable equipment, and above all, our safety focus delivers your plan efficiently. ”

We are a proven partner in bringing a strong safety performance to your projects

Our team are focussed on delivery and we'll efficiently progress your projects

We'll build career paths for the local community workforce

Our diverse fleet can be tailored for your project's specific needs

We'll support your sustainability goals

We listen, investigate thoroughly and provide optimized solutions

We use a range of cutting-edge technologies to support efficient and safe delivery

A group of 18 men, likely employees, are standing in a line on a gravel surface in an open-pit mine. They are all wearing orange high-visibility shirts with reflective white stripes, dark trousers, and white hard hats. Some are also wearing sunglasses. In the background, there are large, terraced rock formations of the mine under a clear sky.

A key commitment for all our operations is establishing a majority local workforce from communities close to our projects and providing ongoing training and development opportunities.

Drilling

● EXPLORATION

AIR CORE, REVERSE CIRCULATION (RC), DIAMOND CORE, DIRECTIONAL AND DEEP HOLE DIAMOND

● GRADE CONTROL

REVERSE CIRCULATION (RC), ADVANCED/DEEP GRADE CONTROL, SHALLOW GRADE CONTROL, UNDERGROUND DIAMOND DRILLING, UNDERGROUND RC DRILLING

● BLAST HOLE

BLAST HOLE (ALL SIZES), PRE-SPLITS (ALL SIZES), DOWN THE HOLE (DTH), ROTARY TOP HAMMER, DRILL & BLAST

● UNDERGROUND

DIAMOND CORE, REVERSE CIRCULATION (RC), GRADE CONTROL

Our suite of drilling services includes surface and underground exploration and production drilling and drill & blast.

We use a young, high-tech rig fleet incorporating the latest features to boost efficiency and drilling precision.

We are incorporating an increasingly automated fleet and advanced data generation capability to drive even greater efficiencies and provide real-time insights to help optimise your project.



Our sample quality provides data that helps build clarity below the ground to ensure our clients have confidence in making decisions above it.”



Mining Services

- MINE PLANNING AND ENGINEERING TECHNICAL SERVICES
- LOAD & HAUL
- DRILL & BLAST
- CRUSH & SCREEN
- ENGINEERED EARTHWORKS
- FLEET MAINTENANCE
- FLEET MANAGEMENT SYSTEM

We deliver safe, efficient mining services that contribute to the mine's optimal operational capability.

Our clients rely on our high-calibre technical expertise to design and deliver solutions that optimise costs and operational efficiencies.

We are skilled at building local capability, embedding the systems, skills, and operational discipline required for long term, high value performance.



“

Our high-calibre technical expertise and operational agility enables us to execute complex mining services projects especially in remote or challenging regions.”

Geochemical Analysis

- SAMPLE PREPARATION
- PHOTONASSAY™
- PRECIOUS METALS
- LITHOGEOCHEMISTRY
- CRITICAL MINERALS AND ORES
- GRASSROOTS EXPLORATION
- METALLURGICAL SERVICES
- METALLURGY

Our laboratory services business, MSALABS, is an experienced global provider of geochemical assay services for the exploration and mining industries.

The team are committed to forming partnerships with clients, adapting services where required, and working within local contexts to achieve the best outcomes. Disciplined quality systems, continual investment in technology, and the expertise of our people ensure we deliver consistent, high quality data across diverse geographies and project conditions.



Drill Site Technologies

Our Well Force business provides integrated drilling technologies that capture, visualise, design, and interpret downhole data ensuring target intersection in the most efficient way possible for exploration to development drilling programs.

Our software and tool rental services:

- HITT 3D VISUALISATION BOREHOLE MANAGEMENT SOFTWARE
- DIRECTIONAL DRILLING EQUIPMENT AND MANAGEMENT SERVICES
- SURVEYING AND GEOPHYSICAL LOGGING SERVICES
- DATA INTERPRETATION SERVICES



Mine site maintenance

Mine Site Maintenance (MSM) is our experienced maintenance provider supporting fixed and mobile equipment for all mining sectors across open cast and underground operations in Africa.

Our maintenance services:

- HOSE AND FITTINGS SUPPLY
- FIRE SUPPRESSION SYSTEMS
- LUBRICATION SYSTEMS
- MAINTENANCE SERVICES & LABOUR SUPPORT

Direct Investments

We undertake a proactive investment strategy in selected African exploration and mining companies with strategic alignment to our operations.

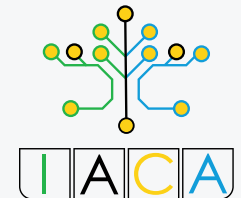
Our on-site presence and site visit frequency across a network of more than 50 sites globally puts us in a unique position to assess and analyse multiple investment opportunities. Typically as a result, we invest very early in the project life cycle, following rigorous due diligence by our independent Investment Committee.

Investment Committee undertakes rigorous due diligence including:

- STAND-ALONE INVESTMENT CASE AND ATTRACTIVE VALUATION
- POTENTIAL TO ADD OPERATIONAL SUPPORT THROUGH OUR SERVICES
- POTENTIAL TO ADD FINANCIAL SUPPORT WHERE CAPITAL IS CONSTRAINED
- POTENTIAL TO ADD STRATEGIC SUPPORT THROUGH INDUSTRY ACCESS AND EXPERIENCE



Technical Trades Training, Apprenticeships and Skills Assessments



International Apprenticeship and Competency Academy (IACA) is Tanzania's first technical training organisation that delivers standardised UK accredited training, including apprenticeship programmes, skills validation, technical tests and HSE training.

Training is offered across a broad range of industries including Oil & Gas, Mining, Energy, Telecoms and Agribusiness.

We invested in IACA in 2022 to provide access to accredited training and skills development for Africans, enhancing career opportunities in a broader international market.

Eco Detection

Eco Detection is a market leader in on-site, real-time water quality intelligence.

Their patented and fully automated Ion-Q platform continuously monitors water quality, transmitting proven laboratory-grade intelligence in real time directly from site, thereby eliminating the need for manual sampling and enhancing decision making and response times.

We invested in Eco Detection in 2024 to complement our existing services and leverage the significant opportunities its technology offers in the mining sector.



Industry Leading Safety Performance

We take our responsibility to protect our people extremely seriously. Our strong safety record reflects our uncompromising commitment to keeping employees, contractors and others where we work safe.

Safety at Capital is integral to everything we do. Our leaders have a visible presence on site, re-enforcing our safety culture, ensuring our crews understand they are empowered to question assumptions and ways of work, and speak up if they feel or see an unsafe situation.

Through our culture of safety vigilance, accountability and continuous monitoring and improvement, we reduce safety risk across our operations.

Our Health, Safety, and Environment (HSE) management system is ISO 45001 and ISO 9001 compliant.



● CASE STUDY

Practical Safety Initiative

As operations at the Reko Diq project in Pakistan ramp up, the number of new contractors with limited experience working around large-scale mining equipment, also increased.

Our team, together with our client, organised a hands-on safety demonstration to highlight the challenges of visibility around heavy machinery.

A Cat 785 dump truck was parked in an open area, marking zones of limited and zero visibility. Vehicles were placed around the truck so participants could see first-hand how easily people and equipment fall into blind spots. Contractors seated in the operator's cabin gained a real-world perspective on the size of the hidden zones and reported a deeper appreciation for traffic management and operational safety procedures.

This practical and engaging initiative significantly enhanced the appreciation and awareness of safety around heavy mining equipment for all contractors working on the site.

Safety Achievements

By combining disciplined safety practices with a genuine commitment to our people, we achieve consistently high safety standards and an industry-leading performance.

FY 2025 LTI Achievements

1.20

FY 2025 Group TRIFR

16 sites

achieving 1 year LTI free or more

7 sites

achieving 3 year LTI free or more

1 site

achieving 18 years LTI free



● CASE STUDY

Customised safety reporting app

Our in-house team developed a tailored safety application that meets our specific safety workflows and operational requirements. It enables employees to complete a range of safety reports directly on the app, improving accuracy, speed, analytics and reporting of safety data.

The app captures the following reporting:

- Pre-start inspections
- SPOT Planned task observations
- Take 5 reports
- Hazard / Near Miss reports

Global Operations

We have operational capability in key mining regions globally with well-established facilities to support our clients and their projects.

Our support centres include warehouses holding substantial inventories, workshop facilities for maintenance and rebuilds and administrative and finance support functions.

Legend

● Corporate Offices

Capital Major Contracts

● Gold

● Copper

● Iron Ore

● MSALABS Laboratories

LONDON
(HEAD OFFICE)

SUKARI GOLD MINE

Client AngloGold Ashanti

JABAL SAYID COPPER PROJECT

Client Barrick

REKO DIQ COPPER PROJECT

Client Barrick

BELINGA IRON ORE

Client Fortescue

SISSINGUÉ COMPLEX

Client Perseus

KONÉ GOLD PROJECT

Client Montage Gold

IVORY COAST COMPLEX

Client Allied Gold Corp

LUMWANA COPPER MINE

Client Barrick

DUBAI

NORTH MARA GOLD MINE

Client Barrick

BULYANHULU GOLD MINE

Client Barrick

GEITA GOLD MINE

Client AngloGold Ashanti

MAURITIUS

PERTH

Investing in our People

We prioritise local employment, treating employees fairly and creating meaningful career opportunities where they can develop and thrive. In supporting our employee's skills development, we are also ensuring a competent, professional service for our clients.

Employee Training

We have a long track record of hiring from the local community and investing heavily in professional development, technical training, and long term career pathways. Many of our supervisors, managers, and project leaders began their careers with us and have grown into key leadership roles, bringing deep operational knowledge and continuity to every project.

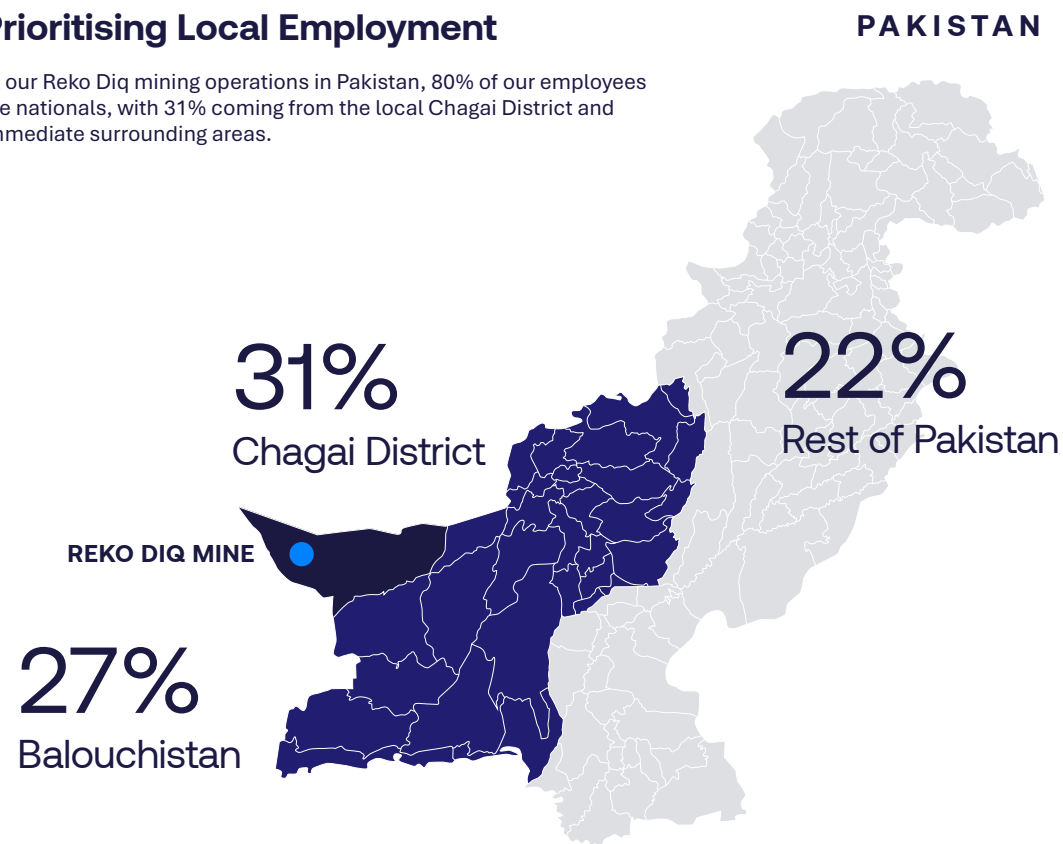
Our ongoing training actively identifies areas to develop or provide new skills and we initiate training modules combining site-based practical training together with theoretical and competency-based assessments.

Our wide range of programmes is accessible to all employees and covers operational and mandatory training, HSSE, mechanical and leadership training.



Prioritising Local Employment

At our Reko Diq mining operations in Pakistan, 80% of our employees are nationals, with 31% coming from the local Chagai District and immediate surrounding areas.



Growing Workforce Diversity

We are focused on creating a diverse and inclusive workforce. We encourage women to join our company across all roles and look for opportunities to increase the participation of women in our workforce. In 2025, we had a 52% increase in the number of women across the business, representing 11% of our workforce.

● CASE STUDY

Improving Diversity

Nisha Ahmed joined our Reko Diq operations in December 2023 as HR and Admin Coordinator. Nisha has been instrumental in shaping processes and systems during both the exploration drilling phase and the mining setup. Nisha was the only female working on site in 2023 when she joined and has paved the way for many more women to join this project.



● CASE STUDY

Creating Opportunities To Attain Recognised Qualifications

In 2021, invested in International Apprenticeship and Competency Academy (IACA) in Tanzania to provide technical trades training and qualifications.

IACA offers apprenticeship programs and accreditation for Levels 1-3 Technical Trades qualifications.

Courses will be accredited by the Engineering, Construction, Industry Training Board (ECITB) UK under its partnership with Safety Works.

For the first time in Africa, graduates can attain an internationally recognised trade skill and international standard competency levels, allowing them to participate in significantly broader employment opportunities, both locally and globally.

“

This partnership will not only provide Capital's employee's with internationally recognised qualifications, it also provides long-term sustainable support to the broader community and industry.

”

Investing in Innovation

Continuous improvement, innovative thinking and technology adoption are key to our culture and how we do business.

We believe that technology and innovation are crucial to enhancing our own efficiency and sustainability and we have consistently demonstrated our commitment to trialling emerging and cutting-edge technologies in our industry.

We also work closely with our clients to gain an thorough understanding of their needs, ensuring as we review and adopt new technologies, we can effectively support both their operational and sustainability objectives.

We partner with our key OEMs to stay at the forefront of new technology and are therefore uniquely positioned to field-test technology in practical, in-mine situations. By trialling emerging and cutting edge technologies, we are able to enhance the efficiency and sustainability of our own operations as well as those of our clients.

Our agnostic approach to technology evaluation facilitates a broad review across many new innovations and technologies, ensuring we can trial, adapt and integrate different technologies as they evolve.

● INNOVATION

Electric Battery Blast Hole Rigs

As part of our commitment to providing a premium service to our customers as well as to reduce emissions, we have partnered with EPIROC to field test the innovative SmartROC D65, a battery-electric surface drill rig for the mining and construction industry, at Sukari in Egypt (where we have a broad fleet of Epiroc drill rigs).



● INNOVATION

First D65 Simulator in Africa to Develop Capability

At our Geita operations in Tanzania, we have installed a D65 simulator unit, the first in Africa in our training classroom to assist with building

employee capability, safety and productivity. The simulator enables crews to practice various scenarios that can be high-risk in real life, providing a safe and productive learning environment to ensure our drill crews are well prepared if needed.



● INNOVATION

PhotonAssay™

Our laboratory services business, MSALABS, installed the first PhotonAssay™ unit outside Australia where it was developed, at the Bulyanhulu Gold Mine in Tanzania in 2021. MSALABS now has the largest capacity globally, processing over 2 million samples annually.

PhotonAssay™'s innovative x-ray technology delivers results in ~2 minutes, on a larger, more representative 500g sample, delivering our clients more accurate data for critical decisionmaking faster than they've ever had before. Importantly the technology is environmentally friendly, creating no hazardous waste.



● INNOVATION

Eco-Detection

We made a strategic investment into Eco-Detection, which is a fully automated water quality monitoring system. The unit is designed for remote operations, ideally aligned to the mining industry, transmitting proven laboratory-grade measurements in real time directly from site via a powerful cloud-based data visualisation platform, thereby eliminating the need for manual sampling.

Our clients can access this technology for a range of water monitoring and compliance and remediation reporting services.



Investing in Local Communities

We embrace our role in the communities where we work and recognize the impact our operations can have on local society.

We strive to develop strong relationships with these communities and build sustainable value in local regions by providing a range of support to residents, sporting organisations and charities.



● CASE STUDY

Contributing to Local Business Growth

We started working with Al-Batal Laundromat in 2011, a small laundry with two washing machines, hiring one employee. Since doing business with Capital, it has expanded to a second shop with six washing machines, one dryer and three more employees from Marsa Alam town. Income has also increased by over 100%, allowing for reinvestment in the business.



● CASE STUDY

Empowering Children Through Sensory Therapy

We supported the establishment of a Sensory Integration Room at the Pathology Centre in Marsa Alam, Egypt, who provide specialized care for children with sensory and developmental challenges.

The room is the first of its kind in Marsa Alam and offers a safe, structured, and therapeutic environment designed to enhance development, concentration, coordination, and daily functioning. It will directly benefit over 100 children from Marsa Alam and surrounding villages.

During construction, we also used 100% locally sourced materials and engaged 10 local contractors.

Environmentally Sustainable Operations

We are committed to delivering the highest standards of environmental management across all our operations.

Our approach is underpinned by the Company's Environment Policy and ISO 14001:2015 certified Environmental Management System, which sets out our commitment to environmental stewardship.

We are early adopters of new technologies, recognising the significant opportunities that sustainability-related innovation presents in delivering social and environmental benefits as well as creating efficiencies, driving business value and ultimately strengthening our competitive advantage.

Our eMining Programme seeks to identify ways to reduce some of our most substantial emissions across our fleet.

Through our Capital Innovation division, we are continually evaluating new equipment, technologies and methods to improve of our environmental performance and have introduced a number of initiatives through this process.



Battery electric blast hole rigs

As part of our commitment to providing a premium service to our customers as well as to reduce emissions, we have partnered with EPIROC to field test the innovative SmartROC D65, a battery-electric surface drill rig for the mining and construction industry, at Sukari in Egypt (where we have a broad fleet of Epiroc drill rigs).



Certifications

A focus on continual improvement has earned our Management and Operational systems accreditation in the following international standards

- **ISO, SA 8000: 2014 & ISO 26000:**
2010 Guidelines - Social Responsibility & Compliance Initiative Management System
- **ISO 14001/2015**
Environment Management System standard
- **ISO 45001/ 2018**
Occupational Health & Safety Management System standard
- **ISO 9001/2015**
Quality Management System standard
- **ISO 17025**
Testing and Calibration Laboratories



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